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## *Memorandum*

TO: BATA Oversight Committee

DATE: July 3, 2013

FR: Executive Director

W. I. 1254

RE: BATA Financial Statements – May 2013

Please find attached for receipt the BATA financial statements for the eleven months ending May 2013. Major highlights of the monthly statement include:

- (1) **Revenues:** Toll revenue is slightly higher than was anticipated in the budget. BATA has received \$54.6 million in subsidy payments from the U.S. government to offset the interest expense for the Build America Bonds. The March payment was short by \$2.8 million due to budget sequestration by the U.S. government.
- (2) **Caltrans Revenue:** Caltrans paid \$165 million for its annual payment for the State Payment Acceleration Notes (SPANS) in October and these funds were transferred to the Bay Area Infrastructure Financing Authority.
- (3) **Transfers to MTC:** The annual 1% administration fee was transferred to MTC in the amount of \$6.5 million.
- (4) **FasTrak®** usage for the month remains at an all time high of 62% of total paid traffic.
- (5) **Transfer to BAHA:** As authorized by the budget action earlier this year, BATA has transferred an additional \$48.4 million to BAHA for the renovation of 375 Beale Street.

If you have any questions about this report, please contact Brian Mayhew at (510) 817-5730.

Steve Hemfinger

## BATA Operating Budget

AS of May 2013

	1	2	3	4	5	6
	FY 2012-13 Budget	Actual YTD	Current Budget Balance	% of Budget (col 2/1)	% of Budget year Expired	Encumbrances
<b>REVENUE:</b>						
1. RM 1 Toll Revenues	530,415,155	489,750,751	40,664,404	92.3%	91.6%	-
2. RM 2 Toll Revenues	115,170,000	107,157,185	8,012,815	93.0%	91.6%	-
3. Caltrans Revenue	165,000,000	165,000,000	-	100.0%	91.6%	-
4. Other revenue	10,000,000	15,417,931	(5,417,931)	154.2%	91.6%	-
5. Interest Income	6,073,160	3,596,724	2,476,436	59.2%	91.6%	-
6. GGB&HTD, SFO ETC Reimbursement	5,344,000	3,658,604	1,685,396	68.5%	91.6%	-
7. Alameda CMA Reimbursement	150,000	174,925	(24,925)	116.6%	91.6%	-
8. VTA 237 Express Lane Reimb.	82,800	135,614	(52,814)	163.8%	91.6%	-
9. Rebate for Build America Bonds	76,561,538	54,590,232	21,971,306	71.3%	91.6%	-
<b>Total Revenue</b>	<b>908,796,653</b>	<b>839,481,966</b>	<b>69,314,687</b>	<b>92.4%</b>	<b>91.6%</b>	<b>-</b>
<b>EXPENSE:</b>						
<b>Caltrans Operations and Maintenance:</b>						
1. Toll Collection & Operations Services	21,150,000	20,234,373	915,627	95.7%	91.6%	-
2. Toll & Bridge Facility Maint	7,900,000	6,125,909	1,774,091	77.5%	91.6%	-
3. Caltrans Coordination	321,000	210,202	110,798	65.5%	91.6%	-
4. Caltrans ETC Operations	8,000	1,895	6,105	23.7%	91.6%	-
<b>Caltrans O &amp; M Subtotal</b>	<b>29,379,000</b>	<b>26,572,379</b>	<b>2,806,621</b>	<b>90.4%</b>	<b>91.6%</b>	<b>-</b>
<b>ETC Operations and Maintenance:</b>						
5. ETC - CSC Operations	19,107,000	14,396,901	4,710,099	75.3%	91.6%	4,710,099
6. ETC - ATCAS Maintenance, IT equip	4,849,000	2,267,524	2,581,476	46.8%	91.6%	579,067
7. Banking Costs	11,040,000	6,825,599	4,214,401	61.8%	91.6%	5,129,791
8. ETC - Collection Exp./DMV Exp.	1,250,000	1,259,575	(9,575)	100.8%	91.6%	457,752
<b>BATA O &amp; M Subtotal</b>	<b>36,246,000</b>	<b>24,749,599</b>	<b>11,496,401</b>	<b>68.3%</b>	<b>91.6%</b>	<b>10,876,709</b>
<b>BATA Toll Bridge Administration:</b>						
9. Staff Costs - including salaries	8,708,870	7,091,863	1,617,007	81.4%	91.6%	417,548
10. RM 1/RM2 Audit/Accounting/Other	1,794,347	324,379	1,469,968	18.1%	91.6%	35,810
11. Misc. Toll Admin Operating Expenses	1,000,000	640,016	359,984	64.0%	91.6%	69,975
12. Professional Fees	2,505,000	1,313,465	1,191,535	52.4%	91.6%	1,015,715
13. Other	1,000,000	-	1,000,000	0.0%	91.6%	-
<b>Toll Bridge Admin Subtotal</b>	<b>15,008,217</b>	<b>9,369,723</b>	<b>5,638,494</b>	<b>62.4%</b>	<b>91.6%</b>	<b>1,539,049</b>
<b>Other/Transfers:</b>						
14. Transfers to BAIFA	165,000,000	165,000,000	-	100.0%	91.6%	-
15. Transfers to MTC	6,516,583	6,516,583	-	100.0%	91.6%	-
16. Transfers to BAHA	48,780,971	48,780,971	-	100.0%	91.6%	-
17. Transfer from Legal Reserve	285,574	105,261	180,313	0.0%	91.6%	217,054
18. Transbay Transit Terminal Maint by TJP	4,088,691	2,444,275	1,644,416	59.8%	91.6%	1,853,855
19. Depreciation and Amortization	2,000,000	1,425,323	574,677	71.3%	91.6%	-
20. RM2/Clipper Marketing	3,000,000	1,075,126	1,924,874	35.8%	91.6%	460,300
21. RM2 Operating	43,764,600	34,381,351	9,383,249	78.6%	91.6%	5,530,411
<b>Transfers</b>	<b>273,436,419</b>	<b>211,305,406</b>	<b>13,707,528</b>	<b>77.3%</b>	<b>91.6%</b>	<b>8,061,620</b>
<b>Debt Service:</b>						
22. Interest and principal payments	495,523,354	362,743,658	132,779,696	73.2%	91.6%	-
23. Financing Costs	18,616,920	9,562,783	9,054,137	51.4%	91.6%	8,901,703
<b>Total Debt Service</b>	<b>514,140,274</b>	<b>372,306,442</b>	<b>141,833,832</b>	<b>72.4%</b>	<b>91.6%</b>	<b>8,901,703</b>
<b>Transfer to Capital Fund In (Out):</b>						
24. Transfer to Capital Fund	40,536,743	195,178,417	(154,641,674)	481.5%	91.6%	-
25. Furniture/Equip./Vehicle	50,000	-	50,000	0.0%	91.6%	-
<b>Total Capital Reserve In (Out)</b>	<b>40,586,743</b>	<b>195,178,417</b>	<b>(154,591,674)</b>	<b>480.9%</b>	<b>91.6%</b>	<b>-</b>
<b>Total Expense &amp; Transfers</b>	<b>908,796,653</b>	<b>839,481,966</b>	<b>20,891,202</b>			<b>29,379,080</b>
<b>Net</b>	<b>-</b>	<b>-</b>	<b>48,423,485</b>			

## Regional Measure 2 Operating Budget

As of May 2013 (\$000)

Project	Project Title	Total Budget	Allocation	Actual	Encumbrance	Balance Remaining
1	Richmond Bridge Express Bus	\$2,196	2,196	1,647	549	-
2	Napa Vine Service	390	390	390	-	-
3	Express Bus North - serving SFOBB, Dumbarton, San Mateo bridges	3,013	2,293	1,411	882	720
4	Express Bus South - serving Carquinez and Benicia Bridges	6,472	6,472	5,811	661	-
5	Dumbarton Bus	2,443	2,443	2,181	262	-
6	WETA Ferry Operations	15,300	14,901	13,524	1,377	399
7	Owl Service - BART Corridor	1,827	1,827	1,568	259	-
8	MUNI Metro 3rd St	2,500	2,500	2,500	-	-
9	AC Enhanced Bus Service	3,000	3,000	2,777	223	-
10	Clipper Operations	890	890	672	218	-
11	Water Emergency Transportation Authority Regional Planning	3,000	3,000	1,902	1,098	-
	Subtotal for Operating Assistance Program	41,031	39,912	34,383	5,529	1,119
N/A	Clipper Marketing	1,900	-	1,072	-	828
N/A	RM2 Marketing	600	-	3	460	137
	Total for Clipper and RM2 Marketing	2,500	-	1,075	460	965
	Total	\$43,531	\$39,912	\$35,458	\$5,989	\$2,084

**Regional Measure 2 Project Budget**

**As of May 2013 (\$000) - Life to Date**

Program	Project Title	Total Budget	Allocation	Actual	Encumbrance	Balance Remaining
1	BART/MUNI Direct Connection at Embarcadero & Civic Center Stations	\$3,000	-	-	-	\$3,000
2	SF MUNI Metro 3rd Street LRT Extension	30,000	30,000	30,000	-	-
3	MUNI Historic Streetcar Expansion (E-Line)	10,000	10,000	8,999	1,001	-
4	Dumbarton Commuter Rail Service *	44,000	9,307	7,977	1,330	34,693
5	Vallejo Ferry Intermodal Station	28,000	17,959	13,486	4,473	10,041
6	Solano County Express Bus Intermodal Facilities	20,000	12,800	4,861	7,939	7,200
7	Solano County Corridor Improvements near I-80 / I-680 Interchange	100,000	97,622	72,861	24,761	2,378
8	I-80 EB HOV Lane Extension from Route 4 to Carquinez Bridge	37,758	37,175	37,175	-	583
9	Richmond Parkway Park & Ride	16,000	850	754	96	15,150
10	SMART Extension to Larkspur **	36,500	36,500	13,251	23,249	-
11	Greenbrae Interchange Improvement**	63,500	17,850	15,975	1,875	45,650
12	Direct HOV lane connector from I-680 to the Pleasant Hill BART	15,000	5,800	2,907	2,893	9,200
13	Rail Extension to East Contra Costa/E-BART	96,000	95,100	65,639	29,461	900
14	Capitol Corridor Improvements in Interstate-80/Interstate 680 Corridor	25,000	8,465	3,727	4,738	16,535
15	Central Contra Costa Bay Area Rapid Transit (BART) Crossover	25,000	25,000	24,918	82	-
16	Benicia-Martinez Bridge: New Span	50,000	50,000	50,000	-	-
17	Remaining Regional Express Bus North - Competitive Program Projects	20,000	7,417	5,866	1,551	12,583
18	Clipper	22,000	21,980	18,355	3,625	20
19	Real-time transit information	20,000	18,178	13,791	4,387	1,822
20	Safe Routes to Transit	22,500	15,000	9,343	5,657	7,500
21	BART Tube Seismic Retrofit	33,801	33,801	33,695	106	-
22	Transbay Terminal/Downtown Extension	150,000	150,000	142,838	7,162	-
23	Oakland Airport Connector	115,199	115,199	87,610	27,589	-
24	AC Transit Enhanced Bus - Phase 1 (International Blvd/Telegraph Ave)	65,000	25,157	20,933	4,224	39,843
25	Commute Ferry Service for Alameda/Oakland/Harbor Bay	12,000	-	-	-	12,000
26	Commute Ferry Service for Berkeley/Albany	12,000	-	-	-	12,000
27	Commute Ferry Service for South San Francisco	12,000	12,000	11,998	2	-
28	Water Transit Facility Imps., Spare Vessels and Environmental Review	48,000	28,155	25,903	2,252	19,845
29	Regional Express Bus South - Remaining Projects	22,000	21,989	19,533	2,456	11
30	I-880 North Safety Improvements	10,000	10,000	8,020	1,980	-
31	BART Warm Springs Extension *	186,000	186,000	106,069	79,931	-
32	I-580 (Tri Valley) Rapid Transit Corridor Improvements	65,000	50,466	40,871	9,595	14,534
33	Regional Rail Master Plan	6,500	6,465	5,959	506	35
34	Integrated Fare Structure Program	1,500	1,500	900	600	-
35	Transit Commute Benefits Promotion	5,000	5,000	2,297	2,703	-
36	Caldecott Tunnel Improvements	50,500	45,075	15,708	29,367	5,425
37	BART's Fixed Guideway Rehab	24,000	24,000	15,402	8,598	-
38	Regional Express Lane Network ***	4,825	-	-	-	4,825
39	Modifications in I-80 and San Pablo ***	7,417	7,417	-	7,417	-
<b>Total</b>		<b>\$1,515,000</b>	<b>\$1,239,227</b>	<b>\$937,621</b>	<b>\$301,606</b>	<b>\$270,948</b>

\* Allocated \$91 million from the Dumbarton Commuter Rail Service to the BART to Warm Springs Extension Project, per Resolution #3801 dated 1/28/09.

\*\* Allocated \$1.5 million from the SMART Project to Greenbrae Interchange Improvement Project, per Resolution #3801 dated 9/28/11.

\*\*\* Allocated \$4.5 to Regional Express Lane and \$7.4 million to the Modifications in I-80 from the I-80 EB HOV Lane Extension, per Resolution #3801 dated 4/24/13.

Shaded projects are completed

# AB 1171 Project Budget

As of May 2013 (\$000) - Life to Date

Project Title	Total Budget	Allocation	Actual	Encumbrance	Balance Remaining
Doyle Drive Replacement	80,000	80,000	73,773	6,227	-
BART to Warm Spring Extension	5,000	5,000	-	5,000	-
Fairfield/Vacaville Train Station	9,000	-	-	0	9,000
I80/680 Interchange	100,000	64,139	30,512	33,627	35,861
Regional Express Lane Network	2,800	2,800	2,690	110	-
Transbay Terminal/Downtown Extension:Phase 1	150,000	147,676	52,059	95,617	2,324
Tri-Valley Transit Access Improve. To BART	95,000	10,100	1,201	8,899	84,900
Other Corridor Improvement	1,700	750	-	750	950
VTA Mission/Warren/Truck Rail Facility	6,500	6,500		6,500	-
East Contra Costa BART Extension	120,000	101,467	16,809	84,658	18,533
Total	\$570,000	\$418,432	\$177,044	\$241,388	\$151,568

AB 1171 Program Budget:	\$570,000
Approved Projects:	\$418,432
AB 1171 Program Balance:	<u>\$151,568</u>

# RM1 Project Budget

As of May 2013 (\$000) - Life to Date

Program	Total Budget	Allocated Budget	Total Expenses	Encumbrance	Balance Remaining
New Bridge - Benicia:					
BATA Budget	1,219,800	1,200,950	1,170,670	30,280	18,850
Non BATA Budget*	47,700	47,700	38,299	9,401	0
Subtotal for New Bridge - Benicia	1,267,500	1,248,650	1,208,969	39,681	18,850
Main Span - Carquinez	517,156	515,688	513,723	1,965	1,468
Richmond Parkway	5,897	5,897	5,226	671	-
Richmond Trestle Fender Replacement: **					
BATA Budget	54,493	51,700	50,193 **	1,507	2,793
Non BATA Budget*	59,660	59,660	61,642	(1,982)	-
Subtotal for Richmond Trestle Fender Rep.	114,153	111,360	111,835	(475)	2793
Richmond Deck Rehab.	20,000	19,653	19,653	-	347
Widen Trestle	209,956	211,202	209,753	1,449	(1,246)
I-880/SR-92 Interchange Recnst.					
BATA Budget	229,442	229,442	229,442	-	-
Non BATA Budget*	9,600	9,600	-	9,600	-
Subtotal for I-880/SR-92 Interchange Recnst	239,042	239,042	229,442	9,600	-
Bayfront Expressway Widening	33,418	33,418	33,418	-	-
University/101 Interchange	3,800	3,800	3,700	100	-
TOTAL FOR RM1 PROGRAM	2,410,923	2,388,710	2,335,719	52,991	22,212

\* Non BATA Funded Costs

Shaded projects are completed

A) Moved \$500K from Main Span-Carquinez to Rehab Caltrans Reserve.

B) Moved \$395 from SR-92 Replacement Planting to Rehab Caltrans Reserve.

C) Moved \$550K from Bayfront Expressway Widening to Rehab Caltrans Reserve.

D) Moved \$5 million from New Benicia Bridge to Caltrans Rehab.

E) Moved \$5.958 million from I-880/SR-92 Landscaping to Caltrans Rehab.

\*\* Moved \$16.9 million to Richmond Trestle Fender Replacement from Seismic Budget.

**Seismic Capital Project Budget**  
**As of May 2013 (\$000) - Life to Date**

Program	Base Budget	Current Budget	Total Expenses*	Encumbrance	Remaining Balance
San Francisco-Oakland Bay Bridge East Span Repl	\$ 5,486,600	\$ 6,293,169	\$ 5,512,079	\$ 781,090	\$ -
San Francisco-Oakland Bay Bridge West Span Retrofit	307,900	305,316	305,316	-	-
San Francisco-Oakland Bay Bridge West Approach Repl	429,000	469,700	472,195	(2,495)	-
Antioch Bridge Retrofit	-	82,000	71,089	10,911	-
Dumbarton Bridge Retrofit	-	148,700	115,948	32,752	-
Richmond-San Rafael Bridge Retrofit ***	808,100	799,600	794,870	4,730	-
Benicia-Martinez Bridge Retrofit	177,800	177,830	177,817	13	-
Carquinez Bridge Retrofit	114,200	114,206	114,206	-	-
San Mateo-Hayward Bridge Retrofit	163,500	163,412	163,412	-	-
<b>Subtotal for Bay Area Bridges</b>	<b>7,487,100</b>	<b>8,553,933</b>	<b>7,726,932</b>	<b>827,001</b>	<b>-</b>
Misc Program Costs	30,000	30,000	26,024	3,976	-
Program Contingency**	989,000	319,137	-	319,137	-
Vincent Thomas Bridge Retrofit (non-BATA, for information only)	58,500	58,510	58,411	99	-
San Diego-Coronado Bridge Retrofit (non BATA, for information only)	103,500	103,520	103,235	285	-
<b>Subtotal for Other Bridges</b>	<b>162,000</b>	<b>162,030</b>	<b>161,646</b>	<b>384</b>	<b>-</b>
<b>Total for Toll Bridge Seismic Retrofit Program</b>	<b>\$ 8,668,100</b>	<b>\$ 9,065,100</b>	<b>\$ 7,914,602</b>	<b>\$ 1,150,498</b>	<b>\$ -</b>

*Includes preAB144 LTD expenses from Caltrans to April 2006	3,709,068
Bata expenses from May 2006 to current	4,205,534
	<u>7,914,602</u>

<b>** Contingency Allocation</b>	
Contingency per Budget	989,000
Allocation to SFO BB East Span Repl 7/07	(179,220)
Allocation to Benicia-Martinez 7/07	(30)
Allocation to San Mateo-Hayward 7/07	(10)
Allocation to Vincent Thomas 7/07	(10)
Allocation to San Diego-Coronado 7/07	(20)
Unallocate from Carquinez 7/07	70
Allocation to SFO BB West Approach 3/26/08	(24,700)
Allocation to SFO BB East Span Repl 7/08	(36,290)
Unallocate from Richmond SR 7/08	8,500
Allocations to SFOBB West Approach 12/17/08	(17,000)
Allocation to SFOBB East Span Replacement 12/09	(50,600)
Allocation for Antioch Contingency 1/10	72,000
Allocation for Dumbarton Contingency 1/10	118,000
Allocation to SFOBB East Span Replacement 7/10	(138,390)
Unallocate from SFOBB West Approach 7/10	3,000
Unallocate from Antioch Contingency 7/10	(43,000)
Allocate to SFOBB East Span 9/10	(293,080)
Allocate to SFOBB East Span 3/23/11	(106,200)
Allocate to SFOBB East Span 6/27/12	(14,450)
Allocate to SFOBB West Approach 6/27/12	(1,000)
Allocate to Carquinez 6/27/12	(70)
Unallocate from SFOBB East Span 11/28/12	17,230
Unallocate from SFOBB West Span 11/28/12	2,584
Allocate to SFOBB West Approach 11/28/12	(1,000)
Allocate to Carquinez 11/28/12	(6)
Unallocate from San Mateo-Hayward 11/28/12	98
Unallocate Antioch Bridge 11/28/12	19,000
Unallocate Dumbarton Bridge 11/28/12	300
Allocate to SFOBB East Span 2/27/13	(5,569)
Remaining Balance	<u>319,137</u>

Shaded projects are completed

\*\*\*Moved \$16.9 million from Richmond-San Rafael Bridge Retrofit Budget to RM 1.

Rehab Project Budget

As of May 2013 (\$000) - Life to Date

Program #	Program	Total Budget	Total Expenses	Encumbrance	Balance Remaining
6811	Antioch Bridge - Replace Drainage Grates	364	295	-	69
6812	Benicia-Martinez Bridge Rehab	103	-	-	103
6813	Carquinez Bridge - Replace Timber Fenders	24,651	22,456	-	2,195
6814	Richmond-San Rafael Bridge - Pier 34 Fender Repair	29,806	8,305	-	21,501
6825	San Francisco-Oakland Bay Bridge Rehab	154,799	36,069	-	118,730
6826	San Mateo-Hayward Bridge Rehab	21,653	15,788	-	5,865
6827	Dumbarton Bridge - Expansion Joint Replacement	8,485	8,371	-	114
6828	All Bridges Rehab	43,607	34,330	-	9,277
8030	Completed/Defunded/Transferred Projects	89,156	88,880	-	276
8629	Minor Bridge Rehab Projects	903	45	-	858
8033	Minor Toll Plaza Projects	2,800	2,092	-	708
8210	New Benicia Bridge *	5,000	22	-	4,978
8615	I-880/SR-92 Landscaping**	5,958	922	456	4,580
6829	Caltrans Reserve	2,562	66	-	2,496
	<b>TOTAL CALTRANS REHAB BUDGET</b>	<b>389,847</b>	<b>217,641</b>	<b>456</b>	<b>171,750</b>
8905	Misc. Bridge Improvements	7,150	3,030	347	3,773
8900	ETC Regional CSC Development	7,858	5,218	1,480	1,160
8902	Future CSC Upgrades/Replacement	8,250	1,519	2,344	4,387
8903	ATCAS Lane Host Upgrades	32,800	19,772	11,205	1,823
8904	Fastrak Sign & Sign Structure Improvements	34,570	29,066	675	4,829
8531	Benicia New Toll Plaza ORT	4,485	4,153	1	331
8901	ETC Transponder Procurement	44,853	38,135	2,738	3,980
8602	Hybrid/ETC Lane Modifications	900	874	-	26
8631	Procure New Callboxes	2,344	2,144	-	200
8907	Toll Plaza Capital Improvements	11,200	4,648	2,155	4,397
8908	Enterprise Computing HW/SW	2,550	1,450	308	792
8909	Gateway Park Planning	11,000	1,471	4,179	5,350
8910	Minor Emergency Reserve	4,761	-	-	4,761
8000-16	SRA/RM1 Program Monitoring	37,045	36,971	74	-
8000-05	Capital Program Audit	7,000	5,118	1,125	757
8912	ETC Transponder Tag Swap	3,144	1,929	208	1,007
8913	SFOBB Administration Building	38,700	25,170	537	12,993
8914	Violation Enforcement System Upgrade	8,300	7,824	475	1
8539	SFOBB Eyebare Repair Review	2,950	2,660	254	36
8594	SFOBB West Span Pathway PSR	2,800	639	911	1,250
8916	Bay Crossing Study	2,000	540	-	1,460
8917	IT Security Procedures & Policies	250	-	-	250
8918	Maintenance Complex	331	198	133	-
8924	Antioch Bridge Approach	7,000	1,995	1,535	3,470
8920	Plaza and Canopy Improvements	10,000	6,458	2,430	1,112
8921	SFOBB Lane 17 & 18 Lane Reconfiguration	5,000	321	-	4,679
8922	Metering Lights Replacement	1,000	-	-	1,000
8923	Bridge Records Recordation and Storage	10,500	3,101	1,220	6,179
8925	Express Lanes Development	20,000	5,428	6,404	8,168
8926	Bridge Modeling & Investigations	2,000	-	-	2,000
8927	CCTV Installation	850	-	-	850
8928	BATA Program Contingency	1,510	-	-	1,510
8919	Congestion Pricing Study	900	-	-	900
	<b>Total BATA REHAB BUDGET</b>	<b>334,001</b>	<b>209,832</b>	<b>40,738</b>	<b>83,431</b>
	<b>TOTAL REHAB BUDGET</b>	<b>723,848</b>	<b>427,473</b>	<b>41,194</b>	<b>255,180</b>

Shaded projects are completed

\* Moved \$5 million from RM 1 New Benicia Bridge to Caltrans Rehab.

\*\* Moved \$5.95 million from RM 1 I-880/SR-92 Interchange Landscaping to Caltrans Rehab.



**PURCHASE ORDERS EXECUTED BY EXECUTIVE DIRECTOR**

**\$2,500-\$100,000**

**As of May'13**

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Noah Berger		\$3,000
	<i>Photography of Transbay Terminal</i>	
Psprint LLC		\$3,000
	<i>Printing</i>	
ITS America		\$7,500
	<i>Operational Research for Intelligent Transportation Society of America Projects</i>	
B & H Photo Video		\$11,434
	<i>Video Equipment and Camera</i>	
Janis Clark Enterprises		\$3,270
	<i>Promotional Pencils with Logo Imprint</i>	

